

**General Fund Summary**

	Actual 2023/24 £	Original Budget 2024/25 £	Working Budget 2024/25 £	Gross Expenditure 2025/26 £	Gross Income 2025/26 £	Original Budget 2025/26 £
<b>Summary of Expenditure</b>						
<b>Portfolio:</b>						
Community Services	3,204,734	3,696,020	3,300,910	4,886,430	(1,389,050)	3,497,380
Housing Services	2,415,650	2,837,580	3,050,490	25,502,340	(22,649,890)	2,852,450
Environmental Services	16,036,515	9,430,800	9,735,372	24,732,810	(15,839,640)	8,893,170
Local Community Budgets	60,500	60,500	60,500	60,500	0	60,500
Resources	(8,531,986)	(3,448,360)	(4,171,832)	14,610,580	(19,548,080)	(4,937,500)
Resources - Support	209,515	162,850	252,770	24,596,990	(24,204,910)	392,080
Trading Accounts - Direct Services *	2,634	49,020	23,700	4,143,720	(4,148,260)	(4,540)
<b>Net General Fund Expenditure</b>	<b>13,397,561</b>	<b>12,788,410</b>	<b>12,251,910</b>	<b>98,533,370</b>	<b>(87,779,830)</b>	<b>10,753,540</b>
<b>Government Baseline Funding</b>						
Government Support - Retained Business Rates (NDR)	(2,054,453)	(1,880,358)	(1,914,723)	19,488,320	(21,896,732)	(2,408,413)
S31 Grants	(2,082,370)	(2,526,046)	(2,529,981)		(2,210,192)	(2,210,192)
Business rates in Year Gains						0
Levy Surplus	(21,574)	0	(22,000)			0
Compensation grant for business rates exemption for green plant and machinery	(23,748)	(26,105)	(26,106)			0
Transfer to/from S31 reserve		0				0
Transfer to/from Collection Fund reserve (NDR previous years)	(1,668,201)	(838,057)	(838,058)	1,232,757		1,232,757
Hertfordshire Pooling Gains	0	0				0
Transfer to/from Collection Fund (Council Tax previous years)	(46,290)	(162,404)	(162,403)	196,632		196,632
Redmond Review	(25,807)	0				0
Revenue Support Grant	(102,052)	(108,811)	(108,811)		(149,048)	(149,048)
Recovery Grant					(283,819)	(283,819)
Service Grant	(104,040)	(17,960)	(17,960)		0	0
3%/4% quarantine increase in core spending	(78,399)	(390,740)	(390,740)		0	0
New Homes Bonus	0	0	0		(97,000)	(97,000)
District Precept	(6,540,369)	(6,837,929)	(6,837,929)		(7,040,510)	(7,040,510)
<b>Use of General Fund Balances</b>	<b>(12,747,303)</b>	<b>(12,788,410)</b>	<b>(12,848,711)</b>	<b>20,917,709</b>	<b>(31,677,301)</b>	<b>(10,759,593)</b>
<b>General Fund Balance:</b>						
Balance 1 April	(5,953,625)	(4,762,544)	(5,303,367)			(5,900,168)
Use of Balances in Year	650,258	0	(596,801)			(6,053)
<b>General Fund Balance 31 March</b>	<b>(5,303,367)</b>	<b>(4,762,544)</b>	<b>(5,900,168)</b>	<b>0</b>	<b>0</b>	<b>(5,906,221)</b>
<b>Allocated Revenue Reserves:</b>						
Balance 1 April	(5,556,446)	(6,682,988)	(8,758,063)			(9,420,450)
Use of Balances in Year	(3,201,617)	(88,056)	(662,387)			(18,623)
<b>Allocated Revenue Reserves Balance 31 March</b>	<b>(8,758,063)</b>	<b>(6,771,044)</b>	<b>(9,420,450)</b>	<b>0</b>	<b>0</b>	<b>(9,439,073)</b>
<b>Total Revenue Reserves</b>	<b>(14,061,430)</b>	<b>(11,533,588)</b>	<b>(15,320,618)</b>	<b>0</b>	<b>0</b>	<b>(15,345,293)</b>
<b>Council Tax Bands for 2024/25</b>		<b>2024/25</b>				<b>2025/26</b>
2.99% Increase on Band D Property:						
BAND A		159.51				164.27
BAND B		186.09				191.65
BAND C		212.68				219.03
BAND D		239.26				246.41
BAND E		292.43				301.17
BAND F		345.60				355.93
BAND G		398.77				410.68
BAND H		478.52				492.82

	Actual 2023/24 £	Original Budget 2024/25 £	Working Budget 2024/25 £	Gross Expenditure 2025/26 £	Gross Income 2025/26 £	Original Budget 2025/26 £
<b>Summary of Expenditure</b>						
7 Safeguarding Services	0	6,650	(6,320)	91,740	(91,190)	550
10 Sports & Recreational Facilities	838,005	1,179,570	1,023,010	911,650	0	911,650
11 Sports Development	76,957	111,380	137,160	135,740	(11,540)	124,200
12 Leisure Management and Leisure Promotions	209,392	274,620	142,520	898,150	(650,290)	247,860
14 Community Services General	571,294	530,550	455,280	1,016,570	(375,500)	641,070
14a Neighbourhood Wardens	166,328	185,190	196,340	290,870	(87,410)	203,460
15 Community Associations	334,291	342,550	342,550	308,420	0	308,420
16 Community Safety	238,932	211,280	212,600	250,000	0	250,000
16a Domestic Abuse Service	9,635	68,570	19,400	162,410	(141,590)	20,820
16b No More Service	53,700	68,480	68,440	99,020	(24,850)	74,170
17 Museums	348,880	361,900	354,650	356,270	(6,680)	349,590
18 Grants to Sundry Bodies	357,086	355,280	355,280	365,590	0	365,590
<b>Total Cost of Portfolio</b>	<b>3,204,500</b>	<b>3,696,020</b>	<b>3,300,910</b>	<b>4,886,430</b>	<b>(1,389,050)</b>	<b>3,497,380</b>

	Actual 2023/24 £	Original Budget 2024/25 £	Working Budget 2024/25 £	Gross Expenditure 2025/26 £	Gross Income 2025/26 £	Original Budget 2025/26 £
<b>Summary of Expenditure</b>						
20 Homelessness	806,720	1,283,320	1,286,500	2,611,600	(1,473,260)	1,138,340
20a Ex-Offenders & Refugees	(282,534)	7,520	7,520	170,100	(170,100)	0
21 Housing Advice	265,611	267,730	262,290	353,240	(68,490)	284,750
23 Wholly Owned Company	35,332	(181,690)	2,200	260,880	(305,550)	(44,670)
24 Private Houses Rent Allowance	720,867	371,660	649,760	9,794,800	(9,111,480)	683,320
25 Rent Rebates Administration	221,477	468,100	171,640	11,685,750	(11,482,000)	203,750
26 Health & Safety and Food Safety	648,177	620,940	670,580	625,970	(39,010)	586,960
<b>Total Cost of Portfolio</b>	<b>2,415,650</b>	<b>2,837,580</b>	<b>3,050,490</b>	<b>25,502,340</b>	<b>(22,649,890)</b>	<b>2,852,450</b>

	Actual 2023/24 £	Original Budget 2024/25 £	Working Budget 2024/25 £	Gross Expenditure 2025/26 £	Gross Income 2025/26 £	Original Budget 2025/26 £
<b>Summary of Expenditure</b>						
28 Abandoned Vehicles	7,202	12,870	1,000	4,180	(1,000)	3,180
29 Allotments	250	(2,710)	8,780	90,610	(88,490)	2,120
30 Cemeteries	290,342	350,030	244,280	580,440	(311,910)	268,530
31 Pavilions	442,675	450,760	450,060	286,630	(3,500)	283,130
31a Parks Playing Fields & Open Spaces	442,837	408,160	308,190	597,110	(208,220)	388,890
31b Verge Maint	293,141	306,010	497,730	1,366,930	(700,780)	666,150
31c Landscape Maint	493,347	497,790	724,600	1,198,290	(455,930)	742,360
31d Fairlands Park	229,043	228,930	236,870	233,010	(10,800)	222,210
31e Play spaces	258,226	269,660	280,610	299,950	0	299,950
31f Amenity Woodland	537,538	489,240	559,510	638,130	(111,090)	527,040
32 Drainage	5,970	8,160	7,990	11,520	0	11,520
33 Town Centre	624,038	700,140	689,750	778,400	(20,850)	757,550
33a Town Centre Conveniences	54,438	58,340	56,910	52,110	0	52,110
33b Street Cleansing/Graffiti	543,099	383,780	253,810	1,550,410	(1,179,250)	371,160
33c Environmental Development	66,311	150,040	188,140	188,890	(24,410)	164,480
33d Neighbourhood Centres	292,602	314,940	314,940	328,600	0	328,600
35 Local Highway Services	456,624	519,720	508,450	559,230	(13,950)	545,280
36 Christmas Illuminations	29,373	27,060	33,380	25,490	0	25,490
37 Recycled Waste	1,126,856	1,357,830	1,096,650	1,695,980	(1,827,960)	(131,980)
38 Refuse Services	1,803,833	1,499,320	1,974,040	2,042,040	(48,750)	1,993,290
39 Animal Control & Environmental Health Management	195,762	183,250	181,980	248,660	(52,990)	195,670
40 E-car Club and Travel Plan	22,087	12,890	12,140	15,010	0	15,010
41 Parking Facilities - Off Street	(1,354,029)	(2,224,860)	(2,134,880)	2,223,560	(4,522,650)	(2,299,090)
42 Parking Facilities (On Street)	(228,112)	(202,360)	(305,180)	876,220	(1,157,160)	(280,940)
43 CCTV	261,588	262,670	264,400	367,760	0	367,760
44 Planning Policy	1,174,181	1,386,060	1,393,500	1,382,590	0	1,382,590
44a Climate Change	99,730	121,730	204,390	224,610	(120,540)	104,070
44b CIL	(7,051)	10,430	10,400	25,860	(28,930)	(3,070)
44c Town Centre Management	2,281,245	249,670	277,442	516,520	(76,430)	440,090
46 Regeneration	5,588,103	1,437,460	1,318,140	1,633,390	(240,000)	1,393,390
47 Development Control	(21,199)	(66,480)	(122,550)	549,570	(561,220)	(11,650)
48 Building Control	23,579	39,520	39,520	57,800	(4,280)	53,520
49 Engineers and on-street parking	0	(2,130)	(2,620)	545,130	(546,050)	(920)
50 Property & Design	1,742	203,030	199,040	787,550	(788,620)	(1,070)
51 Environmental Health	0	(9,080)	(24,640)	1,053,790	(1,055,330)	(1,540)
52 DSO Admin & Management	0	(1,070)	(11,400)	1,696,840	(1,678,550)	18,290
<b>Total Cost of Portfolio</b>	<b>16,036,372</b>	<b>9,430,800</b>	<b>9,735,372</b>	<b>24,732,810</b>	<b>(15,839,640)</b>	<b>8,893,170</b>

## Local Community Budgets

	Actual 2023/24 £	Original Budget 2024/25 £	Working Budget 2024/25 £	Gross Expenditure 2025/26 £	Gross Income 2025/26 £	Original Budget 2025/26 £
<b>Summary of Expenditure</b>						
54 Local Community Budgets	60,500	60,500	60,500	60,500	0	60,500
<b>Total Cost of Portfolio</b>	<b>60,500</b>	<b>60,500</b>	<b>60,500</b>	<b>60,500</b>	<b>0</b>	<b>60,500</b>

## Resources

	Actual 2023/24 £	Original Budaet 2024/25 £	Working Budaet 2024/25 £	Gross Expenditure 2025/26 £	Gross Income 2025/26 £	Original Budaet 2025/26 £
<b>Summary of Expenditure</b>						
56 Commercial Properties	(859,517)	(2,046,760)	(1,785,240)	3,107,600	(5,109,420)	(2,001,820)
56a Bus Interchange	(47,433)	37,540	42,300	286,060	(199,460)	86,600
57 Garages	(1,164,053)	(2,647,360)	(2,404,750)	1,533,060	(4,318,170)	(2,785,110)
58 Council Tax	760,200	693,400	693,400	1,054,350	(268,750)	785,600
59 Non Domestic Rate (NDR)	162,360	119,950	119,950	251,590	(116,230)	135,360
60 Elections	244,506	219,450	219,450	227,930	0	227,930
61 Electoral Registration	127,707	131,470	147,990	342,060	(204,060)	138,000
62 Indoor Market	193,548	118,530	190,620	386,640	(298,430)	88,210
63 NHC St George	0	0	0	74,000	(118,110)	(44,110)
64 Hackney Carriages	25,463	(22,090)	0	137,290	(137,290)	0
65 Local Licensing	(33,741)	24,740	1,620	150,840	(94,010)	56,830
66 Local Land Charges	23,043	(980)	(980)	81,800	(85,940)	(4,140)
67 Miscellaneous Services	119,904	120,000	157,540	130,000	0	130,000
68 Corporate Projects	62,141	33,220	47,840	41,250	0	41,250
68a Transformation	363,792	338,260	368,360	996,680	(765,760)	230,920
69 Investment Income and Expenditure	(3,801,950)	(773,700)	(2,325,990)	1,444,070	(2,838,280)	(1,394,210)
70 Movement on General Fund Balance	(6,637,247)	(2,197,150)	(2,076,672)	289,150	(3,536,430)	(3,247,280)
71 Corporate & Democratic Core	1,826,172	2,258,250	2,281,200	3,923,740	(1,457,740)	2,466,000
71a Emergency Planning	61,133	87,300	76,560	88,810	0	88,810
71b Civic Links	41,986	57,570	74,970	63,660	0	63,660
<b>Total Cost of Portfolio</b>	<b>(8,531,986)</b>	<b>(3,448,360)</b>	<b>(4,171,832)</b>	<b>14,610,580</b>	<b>(19,548,080)</b>	<b>(4,937,500)</b>

	Actual 2023/24 £	Original Budget 2024/25 £	Working Budget 2024/25 £	Gross Expenditure 2025/26 £	Gross Income 2025/26 £	Original Budget 2025/26 £
<b>Summary of Expenditure</b>						
72 Daneshill House	(77,579)	80,670	85,890	1,488,580	(1,446,340)	42,240
74 Facilities Management	8,043	(22,300)	(66,650)	1,101,510	(1,070,300)	31,210
75 Corporate Management	577	(5,060)	20,580	920,180	(879,780)	40,400
76 Democratic Services	13	30	3,110	599,750	(599,620)	130
76a Members Expenses	0	(13,270)	(28,040)	643,130	(627,890)	15,240
77 Legal Services	18,965	(6,090)	(6,090)	521,940	(521,940)	0
78 Policy	0	20	(86,090)	652,260	(607,390)	44,870
78a Communications	439	(3,810)	6,220	382,570	(392,100)	(9,530)
79 ICT	(40,268)	(18,020)	208,050	6,917,540	(6,934,850)	(17,310)
79a GDPR	0	10	37,980	162,250	(162,530)	(280)
79c Digital	211	22,950	24,790	638,840	(784,870)	(146,030)
80 Human Resources & Organisational Development	65,871	49,600	69,600	278,760	0	278,760
80a Corp Health&Safety	0	20	1,690	189,990	(190,230)	(240)
80b Human Resources and Training	68	(6,060)	(15,100)	1,156,190	(1,155,520)	670
81 Creditors	10,001	970	26,170	399,280	(400,140)	(860)
81a Payroll	0	(740)	(740)	61,730	(71,100)	(9,370)
82 Financial Services	2,304	(2,650)	68,890	2,325,890	(2,314,900)	10,990
82a Financial Services - Procurement	(16)	(13,400)	12,300	250,590	(252,040)	(1,450)
82b Financial Services - Paralegal	0	0	(4,040)	109,830	(114,150)	(4,320)
82c Insurance, Audit, Anti Fraud & Corp Banking Charges	2,192	(700)	(25,830)	529,300	(528,060)	1,240
82d Estates	0	(13,920)	12,230	966,080	(871,970)	94,110
82e Financial Services - Commercial	218,694	5,910	(201,810)	316,840	(317,040)	(200)
83 Revenues, Benefits & Local Taxation	0	122,520	139,620	2,355,200	(2,330,200)	25,000
84 Customer Services	0	(13,830)	(29,960)	1,628,760	(1,631,950)	(3,190)
<b>Total Cost of Portfolio</b>	<b>209,515</b>	<b>162,850</b>	<b>252,770</b>	<b>24,596,990</b>	<b>(24,204,910)</b>	<b>392,080</b>

01	Actual 2023/24 £	Original Budget 2024/25 £	Working Budget 2024/25 £	Gross Expenditure 2025/26 £	Gross Income 2025/26 £	Original Budget 2025/26 £
<b>Expenditure</b>						
<b>Employee Costs:</b>						
Direct Employee Expenses	806,485	899,320	978,850	933,310	0	933,310
Indirect Employee Expenses	11,132	7,920	12,520	8,500	0	8,500
<b>Premises Related:</b>						
Repairs & Maintenance Of Buildings	81,886	86,040	86,570	86,060	0	86,060
Grounds Maintenance	87,702	63,110	83,110	63,110	0	63,110
Energy Costs	186,035	134,420	99,340	100,520	0	100,520
Rents, Rates & Water Services	199,425	221,720	221,720	226,910	0	226,910
Fixtures & Fittings	2,642	3,410	3,410	3,410	0	3,410
Cleaning & Domestic Supplies	943	1,010	1,010	1,010	0	1,010
Apportionment Of Operational Buildings	180,503	138,610	138,610	155,570	0	155,570
Premises Insurance	4,920	5,180	5,180	5,640	0	5,640
<b>Transport Related:</b>						
Fleet Vehicle Recharges	214,167	208,500	251,700	237,300	0	237,300
Hire Of Vehicles	0	0	0	0	0	0
Travelling Expenses	3,021	1,800	1,800	1,840	0	1,840
<b>Supplies &amp; Services:</b>						
Equipment, Tools & Materials	438,854	347,730	420,890	458,700	0	458,700
Catering	1,024	1,800	2,000	1,800	0	1,800
Clothing, Uniforms & Laundry	3,705	2,770	2,770	2,770	0	2,770
Printing, Stationery & General	2,612	1,300	1,300	1,300	0	1,300
Communications & Computing	30,087	18,840	51,840	34,220	0	34,220
Grants & Subscriptions	10,228	6,430	9,200	6,430	0	6,430
Miscellaneous Expenses	10,499	10,100	11,370	11,680	0	11,680
<b>Third Party Payments:</b>						
Contract Services	63,966	18,120	27,780	74,030	0	74,030
Private Contractors	436,717	444,710	445,390	465,600	0	465,600
Consultancy & Agency Fees	454,930	402,350	402,850	384,900	0	384,900
<b>Recharges:</b>						
Support Services	313,510	461,500	454,810	438,440	0	438,440
Contract Services Recharge	383,811	297,980	297,980	374,810	0	374,810
<b>Capital Charges:</b>						
Capital Charges	76,855	74,520	74,520	65,860	0	65,860
<b>Total Expenditure</b>	<b>4,005,658</b>	<b>3,859,190</b>	<b>4,086,520</b>	<b>4,143,720</b>	<b>0</b>	<b>4,143,720</b>
<b>Income:</b>						
Other Contributions & Donations	(327,673)	(328,000)	(371,760)	0	(338,370)	(338,370)
Fees & Charges	(1,116,563)	(1,212,320)	(1,174,050)	0	(1,207,780)	(1,207,780)
Recharge Income	(2,558,789)	(2,269,850)	(2,517,010)	0	(2,602,110)	(2,602,110)
	<b>(4,003,024)</b>	<b>(3,810,170)</b>	<b>(4,062,820)</b>	<b>0</b>	<b>(4,148,260)</b>	<b>(4,148,260)</b>
<b>Net Cost of Service</b>	<b>2,634</b>	<b>49,020</b>	<b>23,700</b>	<b>4,143,720</b>	<b>(4,148,260)</b>	<b>(4,540)</b>